

STRATEGIC PLAN 2019-2023

EXECUTIVE SUMMARY



FORWARD FROM THE CHAIR OF THE BOARD

It is with great pleasure that I present the Elimu Yetu Coalition (EYC) Strategic Plan 2019-2023. Since its founding in 1999, Elimu Yetu Coalition (EYC) has been committed to working towards the realization of the right to quality basic education for all in Kenya. This strategic plan is an extension of this commitment and is a reflection of what we intend to achieve over the coming years.

The Development of the Strategic Plan comes against the backdrop of the Global Incheon Education 2030 Agenda, The African Union Agenda 2063 with its commitments to education and the Kenya's constitutional guarantee of provision of Basic Education as a Right operationalized through the Basic Education Act 2013. Additionally, it has been developed within the context of the Kenyan Government developing a new competency based curriculum through the leadership of the Kenya Institute of Curriculum Development (KICD); it is the intension of the Coalition to entrench itself in these contextual processes during the implementation period of the Plan.

Through this plan we espouse the values of respect for human rights, team work, integrity and innovation; values of which shall guide us to the realization of our mission to promote the realization of the right to quality education and training for all in Kenya

Our overarching theme; strengthening grassroots engagement underscores the importance we attach to the County Education Networks (CENs) in advocating for the provision of basic education and training.

Through this strategy, we summarize our overall goal and objectives, we identify essential priority areas of engagements around which we will form thematic groups including; Early Childhood education, Child safety and protection, Special needs Education, Quality, Resource Allocation and Accountability; and Education Governance and Management.

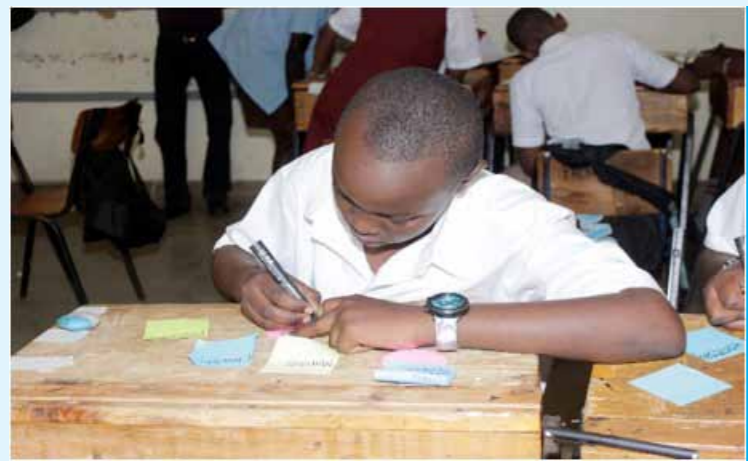
Ours is a simple plan but with a clear destination including influencing key basic education policy areas, engaging in evidence generating initiatives, enhancing information sharing, strengthening CENs, building staff and secretariat capacity and enhancing our resource base to implement our mandate.

The strategic plan has been developed through a consultative process with key inputs from the CENs, EYC staff and members of the Board. I would like to thank everyone for their most valuable inputs to the identification of key implementation strategies. I also take time to thank Plan international for facilitating a strategic plan development workshop at the Kenya school of Monitory studies between the 18th and 20th of June 2018. I also thank the EYC technical team comprising of the Secretariat, Plan international and Transparency International for helping to consolidate the document.

Over the coming years I look forward to the coalition working together with partners who share in our values and beliefs to deliver on this strategy

Thank You

Daniel Wesonga
Chair Elimu Yetu Coalition.



GLOBAL ACTION WEEK EVENT

Media engagement



Pupil registers for the Global Action Week celebration Event



Strengthening Grassroots Engagements

Word from the National Coordinator

The EYC secretariat welcomes the launch of Elimu Yetu Coalition (EYC) strategic Plan 2019-2023. We believe that the Mission of the Coalition; to promote the realization of the right to quality education and training for all in Kenya can be attained through initiatives that promote inclusion, equity and quality. That is the reason why our overall Goal for the 2019-2023 period makes sense.

Our overall goal is to make a significant contribution towards inclusive and equitable quality education and training for all and is supported by three objectives which are derived from three focus areas including; Advocacy, Campaigns and policy engagements; knowledge and information management and Institutional development. We therefore envisage a result, at the end of the implementation period, characterized by intense policy engagements at both the National and County level, promotion of learning and the building of an effective institution.

On policy development and implementation; the development and operationalization of thematic groups, media engagement, capacity building of County Education Networks (CENS), seeking appropriate partnerships including with parents association, Budget tracking and national policy engagement and our traditional Education for All (EFA) conference will take center stage.

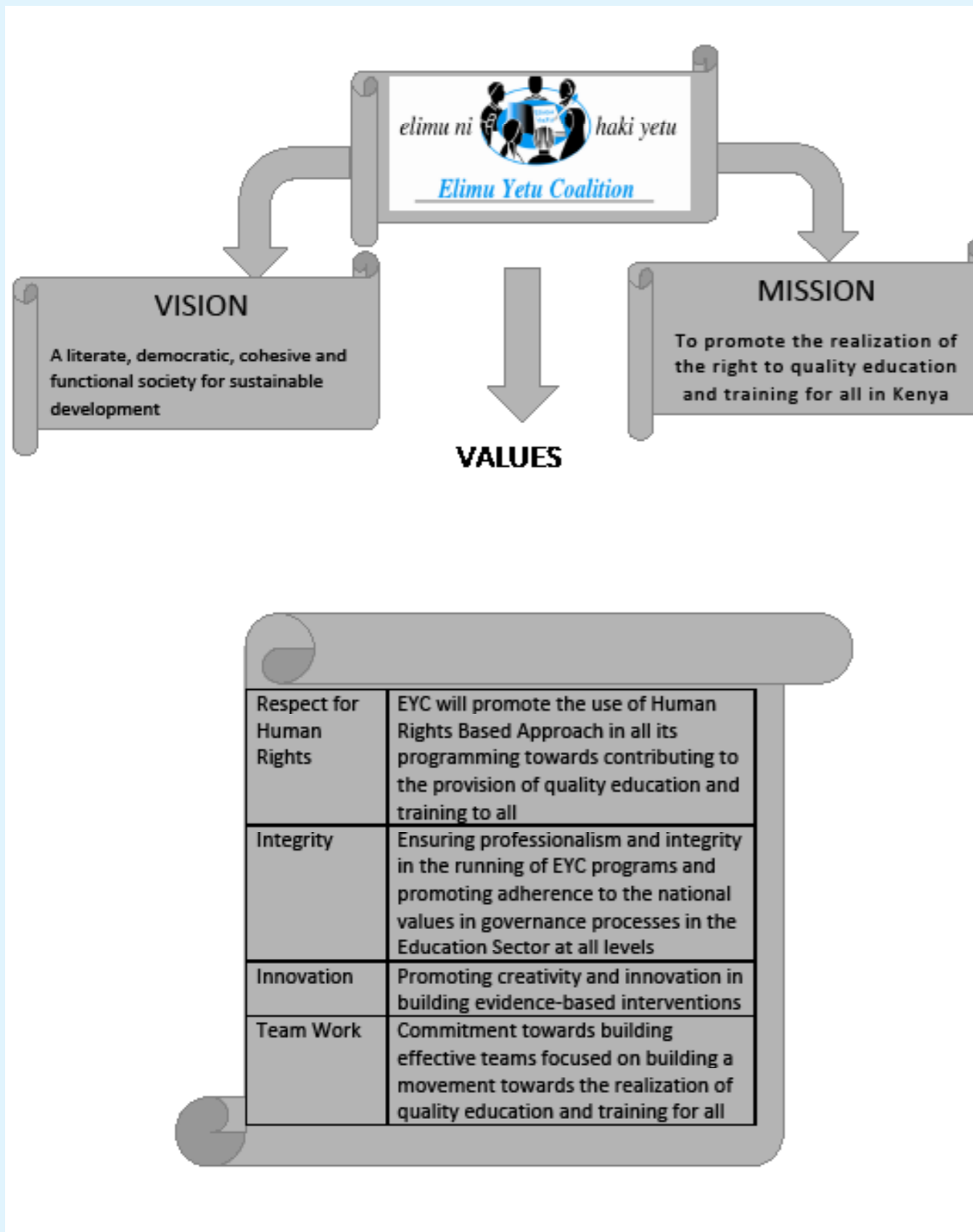
Release of publications, collaboration in research initiatives and upgrading EYC Systems will be important engagements around the promotion of learning while Infrastructural development, revamping membership registration, fundraising and capacity building of the secretariat shall be some of the initiatives towards building an effective organization.

For us to succeed, we shall need to create appropriate linkages between the Secretariat and the County Education Network(CEN) structures on the ground; Additionally, as a lobby and civil society entity we shall engage as widely as possible with other stakeholders including the Government, Teachers Service Commission, Teacher Unions, Semi-Autonomous Government Agencies(SAGAs) and development partners.

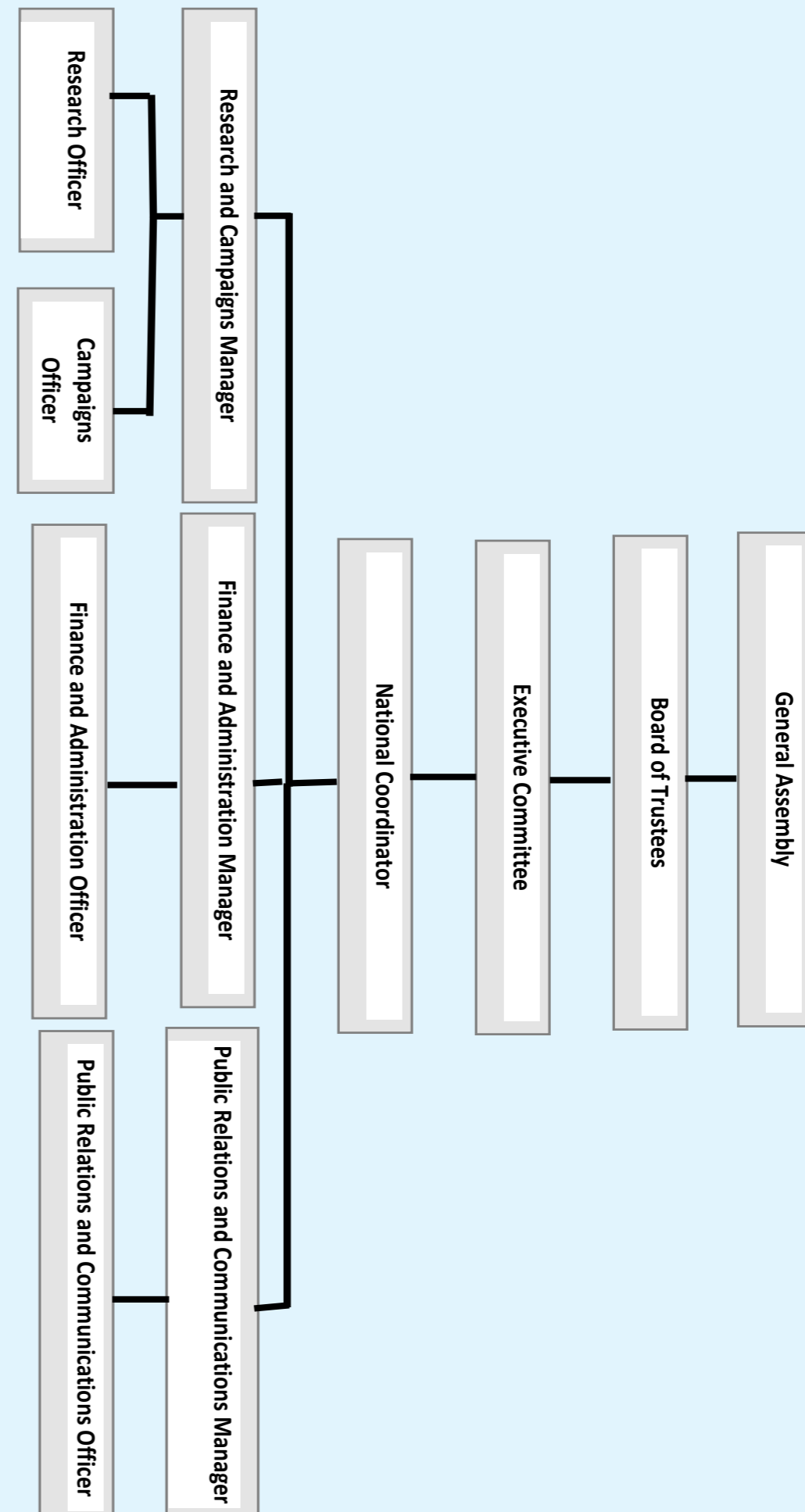
As a Secretariat, we look forward to being innovative in finding solutions around matters of Basic Education in line with the values of the organization and towards support to the secretariat comprised of lean but committed staff as we prepare to deliver on the EYC strategic Plan 2019-2023.

Thank You;

**Joseph Wasikhongo
National Coordinator
Elimu Yetu Coalition.**



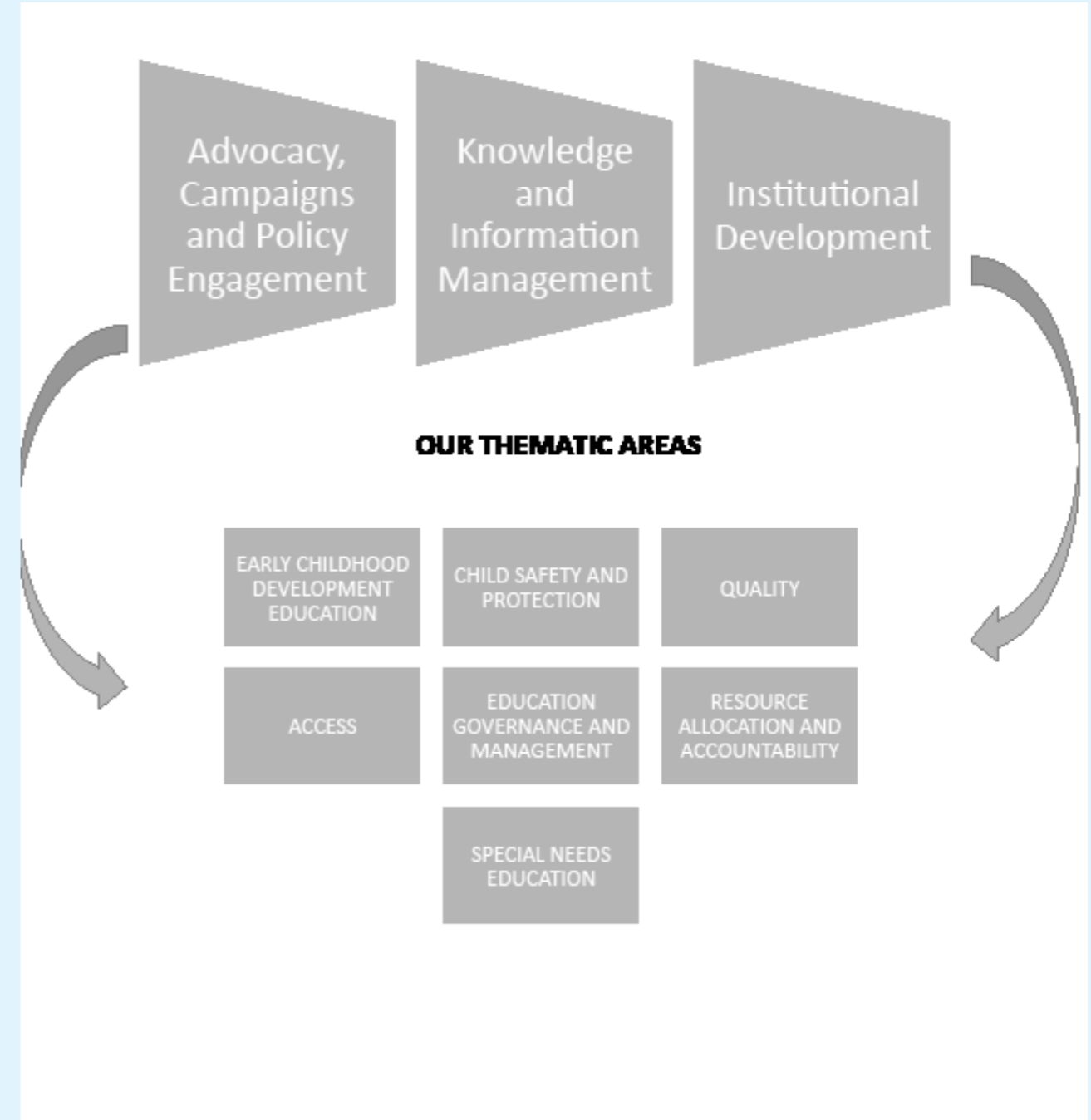
OUR STRUCTURE



IMPLEMENTATION PLAN

STRATEGIC OBJECTIVE/ACTIVITY	2019				2020				2021				2022				2023			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
STRATEGIC OBJECTIVE ONE To influence policy development and implementation through effective advocacy and campaign engagements																				
Development of Thematic Groups																				
Thematic Group Meetings																				
Media Engagement																				
Capacity Building for CENS																				
Awareness raising on policy matters on Education Governance																				
Seeking out partnerships with the parents association																				
Development of A Communication Strategy																				
Budget tracking activities																				
Budget Tracking training																				
National Policy engagements																				
National Conference																				
Supporting mapping of county CSOs																				
STRATEGIC OBJECTIVE TWO: To promote learning through the generation of knowledge and information sharing																				
Release of Publications																				
Development of Research Policy																				
upgrade of ICT systems Elimu Yetu upgrading Library																				
STRATEGIC OBJECTIVE THREE: To be an effective institution with capacity to carry out the coalition's mandate																				
Membership mobilization and registration																				
Review of recruitment and orientation plan/policy																				
Development of a Capacity Building and incentive plan for secretariat staff																				
Drawing of Assets and Equipment inventory																				
Fundraising activities(1 donor per year)																				
Development of innovative plan to boost Membership																				
OTHERS																				
AUDITS																				
Project Evaluations as opportunities present and as per donor agreements																				

OUR FOCUS AREAS





OUR MEASUREMENT FRAMEWORK

Strategic Objective One: To influence policy development and implementation through effective advocacy and campaign engagements

Programme Target	Strategies	Indicators	Data Source
To influence one key policy area in basic education and training annually.	<ul style="list-style-type: none"> Advocacy Campaigns Policy engagements 	<ul style="list-style-type: none"> No. of key policy intervention per annum 	<ul style="list-style-type: none"> Programme Data/ Ministry of Education Documents

Strategic Objective Two: To promote learning through the generation of knowledge and information sharing

Programme Target	Strategies	Indicators	Data Source
To engage in at least two evidence generating initiatives annually by 2023	<ul style="list-style-type: none"> Engagement and collaboration in research Carry out conferences Develop publications 	<ul style="list-style-type: none"> No. of research carried out No. of conferences carried out No. of publications produced 	<ul style="list-style-type: none"> EYC Website Research publications Programme documents
To develop at least one information sharing platform by 2023.	<ul style="list-style-type: none"> IT development Publications 	<ul style="list-style-type: none"> No. of platforms developed 	<ul style="list-style-type: none"> EYC Website Publications Programme documents

Strategic Objective Three: To be an effective institution with capacity to carry out the coalition's mandate

Programme Target	Strategies	Indicators	Data Source
To strengthen 47 County Education Networks by 2023.	<ul style="list-style-type: none"> Mapping Registration Training Mentorship support 	<ul style="list-style-type: none"> No. of CENs engaging at the Counties. 	<ul style="list-style-type: none"> Activity reports
To ensure adequate staffing and capacity of EYC to realise its strategic needs.	<ul style="list-style-type: none"> Acquisition and retention of competent staff Staff development programmes Acquisition of equipment and infrastructure 	<ul style="list-style-type: none"> No. of staff No. of training programmes (Desegregated by type) Adequate equipment and infrastructure 	<ul style="list-style-type: none"> Organisational organogram Human Resource documents Training reports
To enhance EYC's resource base to facilitate implementation of the strategic plan.	<ul style="list-style-type: none"> Fundraising Increase membership and subscription 	<ul style="list-style-type: none"> No. of calls for proposals responded to Amount of resources given % increase in member subscriptions 	<ul style="list-style-type: none"> Organisation financial documents